



MINUTES - APPROVED

BOARD OF GOVERNORS — OPEN SESSION

Thursday, December 4, 2025

1:15 p.m. – 1:40 p.m.

Board Room D2315 and via *Zoom

ATTENDANCE:

Board Members:	Saanvi Bhat, Student-elected Board Member Ashley Chung, Student-elected Board Member Brenda Crabtree, Board Member Alla Gadassik, Faculty-appointed Board Member Mimi Gellman, Faculty-appointed Board Member Trish Kelly, President + Vice-Chancellor Steve Kinsey, Board Member Lorcan O'Melinn, Acting Board Chair, and Audit + Finance Committee Chair Harv Phandal-Dhanda, Board Member Eduardo Rodriguez, Employee-elected Board Member Natasha Tony, Board Member* Sung Van, Board Member
Regrets:	Mary Macaulay, Board Member Carleen Thomas, Chancellor
Employee Resources:	Mark Douglas, Interim Vice-President, Finance + Administration Natasha Himer, University Secretary Alexander Muir, Technical Support Kayla Stuckart, Executive Director, Communications, Marketing + Public Affairs Adrian Tees, Associate Vice-President, Human Resources
Recorder:	Bessie Chow, Recording Secretary

1. CALL TO ORDER AND TERRITORIAL ACKNOWLEDGEMENT

With quorum present, the Acting Board Chair, L. O'Melinn, called the meeting to order at 1:16 p.m.

The contributions of Former Chair Don Avison, who has stepped off the ECU Board to lead the independent review of British Columbia's public post-secondary education system, were recognized.

The Acting Chair acknowledged that Emily Carr University of Art + Design ("ECU") is situated on the unceded, traditional, and ancestral territories of the Musqueam, Squamish, and Tsleil-Waututh Nations.

2. DISCLOSURE OF CONFLICT OF INTEREST

Board members were invited to disclose any conflicts of interest related to the agenda items. No conflicts were disclosed.

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3. CONSENT AGENDA

The following resolution was moved, seconded, and **CARRIED**:

THAT the Board of Governors approve the items included under the Consent Agenda, as circulated.

3.1. Agenda

3.2. Minutes of the Board Open Session held on September 25, 2025

3.3. Q2 Forecast

IT IS HEREBY RESOLVED that the Board, on the recommendation of the Audit + Finance Committee, ratify the Q2 Forecast for the fiscal year 2025/26 as submitted to the Ministry of Post-Secondary Education + Future Skills.

4. BUSINESS

4.1. Acting Chair's Remarks

In response to a question, L. O'Melinn advised that the search for a new Chair is ongoing and is being led by the Crown Agencies and Board Resourcing Office ("CABRO") in coordination with the Ministry of Post-Secondary Education and Future Skills (the "Ministry"). Updates will be provided as they become available.

4.2. President's Remarks + Updates

The President + Vice-Chancellor, T. Kelly, expressed appreciation to D. Avison and L. O'Melinn for their leadership.

T. Kelly highlighted the success of the Student Art Sale, which raised \$100K to assist students with tuition, materials, and other expenses. The event received positive feedback from donors, partners, and other participants. Organizers were congratulated for their work.

No questions or comments were offered on these remarks.

5. REPORTS

5.1. President + Vice-Chancellor's Report

The President presented a visual overview of recent fall activities and events, highlighting ECU's centennial celebrations, community and student engagement initiatives, exhibitions, and ongoing advocacy efforts. Faculty and students were thanked for their contributions throughout the term.

In response to a question about the status of the Granville Island Arts + Innovation Hub opportunity, T. Kelly noted that ECU has received positive feedback on the press release

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announcing its shortlisted candidacy, but no further information was available regarding next steps in the Expression of Interest process.

5.2. Vice-President, Academic + Provost's Report

Questions and comments were offered on the following items from the written report of the Vice-President, Academic + Provost, D. Achjadi:

- **Impact of the new Headstart Programs on scheduling and space** – Administration advised that more information will be provided during faculty meetings.
- **Progress on student food security** – Administration noted that more feedback has been collected compared to previous years – via voluntary, anonymous surveys – but actual metrics remain limited. A faculty member shared anecdotal evidence of students leaving class early to attend the community kitchen. It was acknowledged that the issue is not unique to ECU but reflects broader challenges across the city.

T. Kelly noted that additional information will be requested from D. Achjadi upon return.

5.3. Vice-President, Finance + Administration's Report

Questions were invited on the written report of Interim Vice-President, Finance + Administration, M. Douglas.

No questions or comments were offered.

6. NEXT MEETING

The next meeting of the Board of Governors was confirmed as scheduled on February 5, 2026.

7. CONCLUSION

With no further business, the Open Session of the December 4, 2025, Board of Governors meeting concluded at 1:40 p.m.