



MINUTES

BOARD OF GOVERNORS — REGULAR SESSION

Thursday, November 26, 2020, 2:45-5:00 p.m.
Via Zoom online meeting platform.

ATTENDANCE:

Voting Members:

Kim Peacock
Geoff Plant
Gillian Siddall
Sonny Assu

Jacob Brennan
Scott Hawthorn
Selina Huang
Keith Kerrigan
Lindsay McIntyre

Alex Phillips
Esther Rausenberg
Keith Reynolds
Emma Somers

Guests:

Trish Kelly, Michael Clifford, Kevin Bird, Philippa Mennell, Christen Downie,
Lori MacDonald (ECSU staff)

We respectfully acknowledge that Emily Carr University is situated on the unceded, traditional and ancestral territories of the Musqueam, Squamish and Tsleil-Waututh Nations.

I. ADMINISTRATIVE BUSINESS

1. Call to Order — Kim Peacock, Chair, called the meeting to order at 2:55 p.m.
2. Adoption of the Agenda
Moved / Seconded **Carried.**
3. Approval of the Previous Board Meeting Minutes of Oct. 15, 2020.
Moved / Seconded. **Carried.**
4. Oath of Office — New board member Lindsay McIntyre took the Oath of Office.

II. BUSINESS

1. For Approval: Financial Report for the Period Ended Oct. 31, 2020

Geoff Plant, Chair of the Board Finance + Audit Committee, reported that the committee met on November 19, 2020. Michael Clifford, VP, Finance + Administration, was invited to present on the 2020/21 Financial Report for Period Ended October 31, 2020. He reported that ECU generated revenue above budgeted levels and incurred expenses below budgeted levels for the seven-month period ended October 31, 2020. The projected prorated budget deficit was \$172,867; however actual results recorded an operating surplus of \$900,418 for the period

and positive variance of actual to prorated budget of \$1,073,285, due largely to two key factors:

- 1) The Ministry of Advanced Education funding compensation increases of \$754,833 with respect to settlement of ECU's collective agreements with the Faculty Association and CUPE 15, which were concluded and negotiated within mandate during this period.
- 2) ECU receiving \$201,492 in increased revenue as a result of rental of the facility to the movie industry.

It was explained that the positive variance of actual to prorated budget of \$866,703 in Other Expenses was due to significant line item adjustments based on the current climate. Major savings accrued from reduced expenditures include Advertising - \$88,065, Professional Fees - \$106,605 and Instructional Supplies - \$167,905. It was noted, however, that these costs will be incurred during the upcoming Spring and Fall Terms.

There was discussion. Several members inquired about ECU's ongoing movie rental initiative, including what the potential impact of filming may be on ECU's COVID safety protocols. It was noted that the rental arrangement with the movie industry will revert to weekend-only on-campus filming in January 2021.

Moved / Seconded that the Board of Governors approve the Financial Report for the Period Ended Oct. 31, 2020 as presented

Carried.

2. For Information: Update on Chancellor Selection Process

The Chair provided an update on the Chancellor selection process, including recent meetings with Patrick Christie, President of the Alumni Association, and Board Executive Committee. The Chancellor will be appointed by the Board on nomination by the Alumni Association, in accordance with the University Act and the university's policy on Chancellor Selection (1.12). As an expansion of the nomination criteria outlined in the policy, the Alumni Association has identified additional criteria such as the need for candidates' perspectives and potential involvement related to Indigenization and BIPOC concerns, as well as an interest in actively engaging with students and faculty.

A communication strategy and website landing page will be developed to invite and receive candidate nominations from the community. This will include an invitation for community input on other suggested criteria for the selection process.

The Chair highlighted next steps in the process, including timing and deadline for nominations, responsibilities of the Alumni Association, Senate and Board. There was discussion about timelines for the selection process, as well as the role, responsibilities and time commitment of the Chancellor position. Board members were reminded to put forward nominations.

3. For Information: Update on Presidential Review Process

The Chair referred to the message sent to board members this week regarding the second annual Presidential 360 Performance Review. Board members were reminded to provide feedback on questions used in last year's review regarding relevancy for inclusion in this year's review. The Chair provided additional information on next steps in the Presidential Review process, including outreach to constituent groups for recommendations for participants in the review.

III. REPORTS

1. Finance + Audit Committee (F+AC) Report – Geoff Plant, Chair of Finance + Audit Committee, commended the Senate Budget Committee members on the thoughtful discussion that had taken place at the Budget Committee's recent meeting about the impact of COVID-19 on students and related considerations around tuition freeze. Several board members, who participated in that November 20, 2020 Senate Budget Committee meeting, noted their admiration and appreciation for the thoughtful and holistic approach of the committee to budgetary review that considers the institution's values. The Chair noted this discussion will be continuing at a follow up meeting of the Senate Budget Committee.
2. Governance Committee Report – Keith Reynolds, Chair of the Governance Committee, emphasized the need for board member candidate nominations for submission to the Crown Agencies and Board Resourcing Office (CABRO). It was noted that the Governance Committee will seek input for nominations from the broader university community. Board members were reminded to put forward nominations for board member candidates to address the board's current and upcoming vacancies. It was noted that the Chancellor Selection process may also elicit potential board candidates for consideration.

The Committee Chair encouraged board members to complete the online Board Self Evaluation Survey.

3. President + Vice Chancellor's Report – Members were encouraged to review the President's Report submitted in the agenda package and raise any questions or comments.

A member inquired whether there are plans to engage and to hold accountable the university community with respect to anti-racism and sustainability work that is being done at the committee level. The President noted that the work of the Climate Action Task Force is at an early stage and development of its Terms of Reference will include plans to engage with the wider community. There will also be multiple ways in which the community will be involved with Equity, Diversity + Inclusion (EDI) initiatives. It was noted that Senate committees are exploring ways to address demands of the anti-racist petition and other calls to action. Visual mapping was discussed in a recent meeting of Senate Committee Chairs as an effective way to illustrate, coordinate and make accessible the various kinds of work being done at Senate and across the institution with respect to EDI, Indigenization, anti-racism and decolonization.

4. Vice President, Academic + Provost's Report – Members were encouraged to review the VP, Academic + Provost's Report submitted in the agenda package and raise any questions or comments.

A member inquired about potential development of an Indigenous course at ECU. The VP, Academic + Provost noted that this is currently being explored through the Senate Aboriginal Advisory Committee and that related next steps for curriculum development would follow in accordance with Senate policy + procedures.

IV. OTHER BUSINESS: There was no other business.

V. NEXT MEETING: February 25, 2021

VI. ADJOURNMENT: The meeting adjourned at 4:20 p.m.